



AWARDS

Moving winners forward

IPMA International Project Excellence Awards
Application Year 2011

IPMA»
international
project
management
association



The recent and current international context represents that not only the world will never be as before, but it will undergo continuous unpredictable changes. Many more projects in all fields, impossible to be envisaged now, shall be conceived and implemented to face and ride those changes.

To successfully accept the challenge it could only be possible with widely disseminated project management skills. Ordinary skills could however not be sufficient to pursue the success of new projects: excellent project management is becoming more and more necessary. The IPMA's International Project Excellence Award, based on the IPMA Project Excellence Model, is the effective means to assess own project management excellence through benchmarking with both the Model and other Applicants.

I am therefore delighted to invite you to apply for the IPMA's International Project Excellence Award 2011 and enjoy the benefits from taking part in the process and benchmarking with previous and current Applicants and Winners.

As a previous Award participant let me add: don't miss this exciting opportunity!

Roberto Mori
President of IPMA



It is undoubtful that project management is the wave of the future. Project oriented organizations have to deal with an increasing number of more and more complex projects. Customers expect better results in less time with fewer resources. It is not enough to perform very well to stay competitive. In many cases only excellent projects are good enough. But how can we know whether our projects are excellent?

IPMA supports the project management community with a unique benchmarking tool. The IPMA Project Excellence Model allows assessment even of very different projects. This model and the mature assessment process are the basis for the assessment of projects for the IPMA International Project Excellence Award. Experienced assessors have been using this method successfully for years. Even when projects were not official winners, the feedback from the assessing process has always been very well appreciated by the assessed project teams.

I am therefore delighted to invite you to apply for the IPMA International Project Excellence Award 2011 and enjoy the benefits of taking part in the process and benchmarking against previous and current Applicants and Winners.

Nino Grau
IPMA Vice President Awards

Achieve high performance in project management

Objectives

The IPMA annually presents project management awards to project management teams that exploit and can prove great achievements in project management.

The IPMA International Project Excellence Award supports professional project management in achieving high performance in projects and identifies projects as examples of excellent project management.

By rewarding teams that prove their success in project management, IPMA recognizes and acknowledges excellent and innovative projects.

The IPMA PE Award motivates project teams to identify and optimize the use of their strengths.

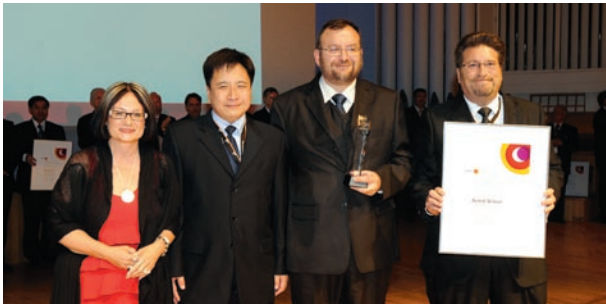
Award Categorisation

Projects from different industries and with certain amount of effort in time and cost can apply for the IPMA International Project Excellence Awards. Since 2010 the applicants for the IPMA International Project Excellence Award have the possibility to apply in three Award categories: Project Excellence in Medium-, Big- and Mega-Sized Project.

(see the table below)

Criteria	Project Excellence in Medium-Sized Projects	Project Excellence in Big-Sized Projects	Project Excellence in Mega-Sized Projects
Project duration	–	at least 1 year	at least 2 years
Phases completed	all finished	all finished	all finished
Project deployment (in months after project completion)	at least 3 months	at least 3 months	at least 6 months
Budget	–	at least 5'000'000 Euro	more than 100'000'000 Euro
Number of people involved in the project	–	at least 50	over 100
External sub-contractors and independent organisations involved	at least 1	at least 1	at least 3
Multicultural characteristics	is an advantage	is an advantage	is an advantage

IPMA Project Excellence Award



General Benefits

• Improvement areas:

Applicants find out in which areas their project work can be improved, and experience what promising project management in its entirety means.

• Benchmarking:

A unique form of benchmarking for project work (Project Benchmarking) results from both the comparison of best project teams performance and the individual project report issued by the international assessors team.

Special Benefits for the Winners

• Prestige:

The IPMA International Project Excellence Award offers a considerable gain of prestige. Award Finalists and Award Prize Winners are published and the logo of the IPMA International Project Excellence Award is available for company documents and publications. This enables the team to show that it is one of the most successful and internationally recognized project teams.

• Exchange experience:

Award Finalists are invited to pass on their experience of “Project Excellence” at the annual IPMA World Congress for Project Management.

• Leading project team:

This is an outstanding opportunity to show their status as a leading project team and to exchange professional experience with the other winners.

• IPMA World Congress:

The IPMA World Congress documents and other publications provide further opportunities to demonstrate the excellent “Project Achievement” of the team and the organization responsible.

Award Winners

2010 Mega-Sized Projects Award Winner CNOOC Huizhou Refinery Project by CNOOC Huizhou Refinery, China
Velaro RUS by Siemens, I MO RS PT HI, Germany

2009 Big-Sized Projects Award Winner Well Modernisation Program by Member of OMV Group, Romania

2009 Mega-Sized Projects Award Winner T3 Airport Expansion Project by Siemens Ltd China,
Siemens Industry Sector - Mobility Division, China

2008 Award Winner Lomellina 2 Project by Foster Wheeler Italiana SpA, Italy

2007 Award Winner Technological Revamping Project of 150,000 t/a Acetic Acid by Jiangsu Sopo (Group) Co. Ltd., China

2006 Award Winner TDN REWE IP-VPN 2 by T-Systems International, Germany

2006 Mega PE Award Winner Shenzou 6-Manned Spaceship by Chinese Academy of Space Technology, China

Information about all Award Winners: www.ipma.ch/awards

Award Finalists 2010*

Project	Company
Project Excellence in Mega-Sized Projects	
CNOOC Huizhou Refinery Project	CNOOC Huizhou Refinery
Assaluyeh 5th Ethylene Project	Morvarid Petrochemical
Velaro RUS	Siemens, I MO RS PT HI
ORYX GTL plant and technological improvement	Technip Italy
Project Excellence in Big-Sized Projects	
Darwin G4 Project	Nuovo Pignone S.p.A. - General Electric Oli & Gas
Metropolitana Torino - Linea 1 - Tratta Marconi-Lingotto	Tecnimont S.p.A
Borouge PE1 Expansion and Light Gas Splitter Project	Tecnimont S.p.A
Project Excellence in Medium-Sized Projects	
Overall Construction Program Management Consultancy of EXPO 2010 Shanghai China	Construction Management and Real Estate Department, Tongji University
Rehabilitation of the Iernut 400/220/110 kV substation	Romanian Power Grid Company "Transelectrica" S.A. Investment Projects Management Division
Knowledge Based Economy Project in Romania	Siveco Romania

*in alphabetical order by company name

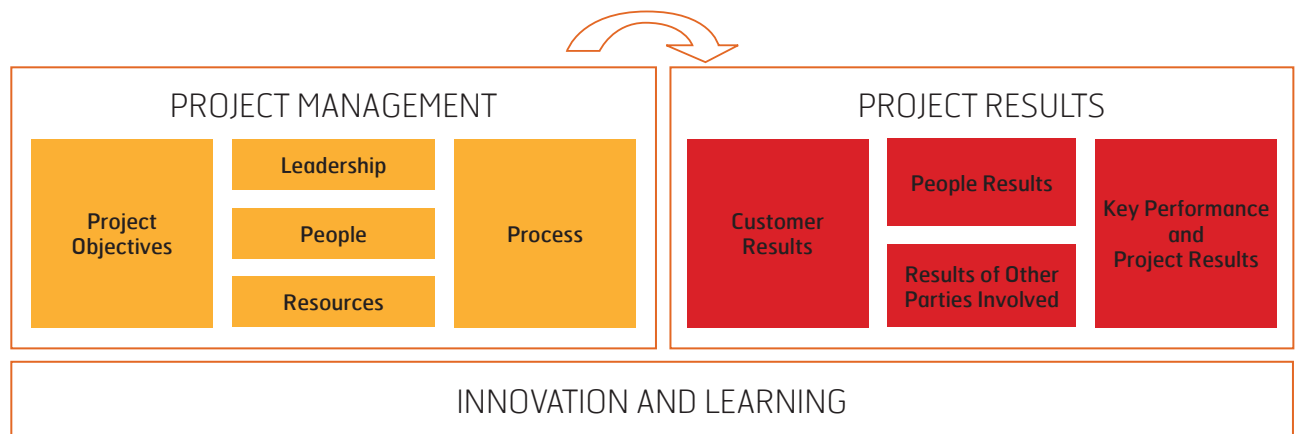
IPMA Project Excellence Model

The IPMA Project Excellence Model helps a project team to reflect on its own strengths and potential improvement areas.

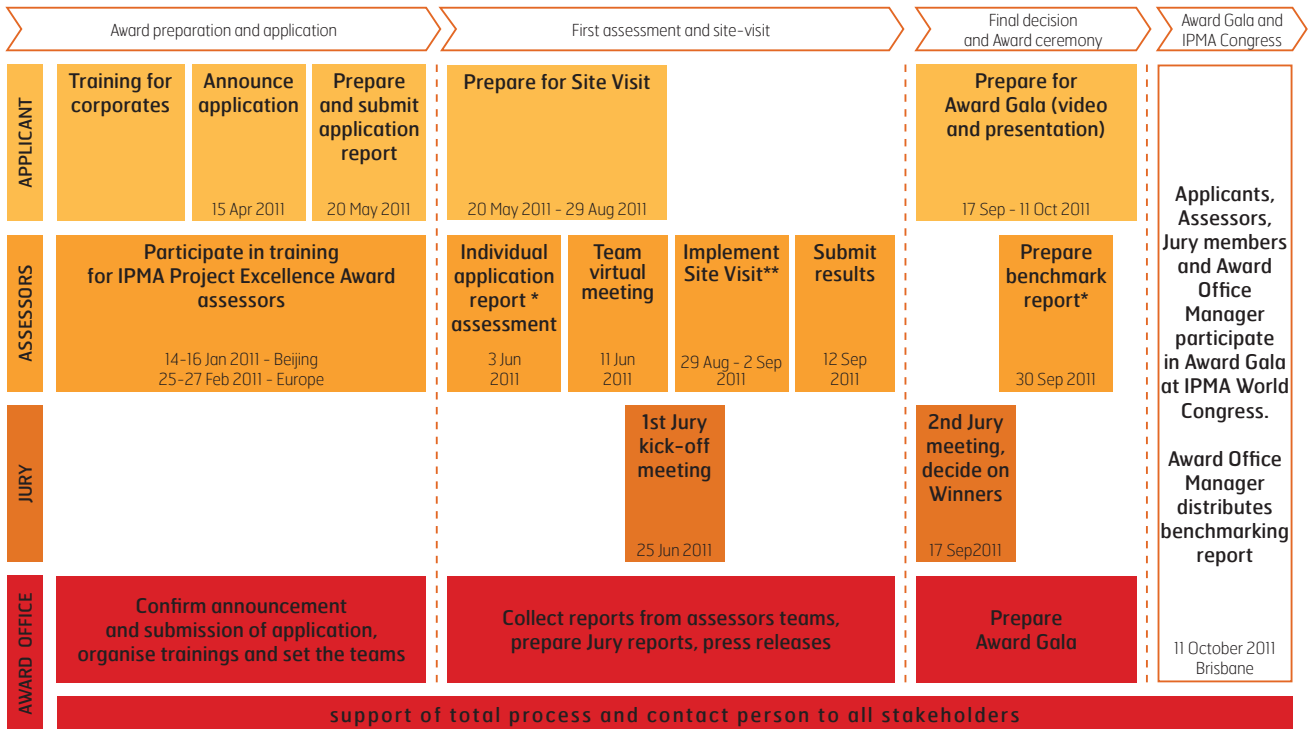
The model is an adaptable and open concept. It allows many different project approaches to be used and should gain major benefits for future projects. The IPMA Project Excellence Model divides the assessment criteria into two sections:

- Project Management: What is the project like? How is it managed?
- Project Results: What does the project achieve? What comes out of it?

For information about the assessment criteria and scoring points of the IPMA Project Excellence Model, see: www.ipma.ch/awards



Overall Process



* for Medium-Sized Projects - 15 pages required, for Big- £ Mega-Sized Projects - 35 pages required.

** for Medium-Sized Projects - Site Visit for 1,5 day, for Big- £ Mega-Sized Projects - Site Visit for 3 days.



Costs for Application

Project Types	Non-MA applicant	MA applicant	National Award Winners
Project Excellence in Medium-Sized Projects	4'000 Euro	3'000 Euro	20% discount
Project Excellence in Big-Sized Projects	6'000 Euro	5'000 Euro	20% discount
Project Excellence in Mega-Sized Projects	8'000 Euro	7'000 Euro	20% discount

Applicants who receive a Site Visit by an IPMA assessor team are also required to cover the travel and subsistence costs of all assessors (flight tickets, hotel, subsistence and visa costs).

In case of application withdrawal the applicant is required to cover:

- 20% of the fee – before the submission of the application report
- total fee – after submission of the application report.

Award Process

Every application report that is submitted is assessed by a team of at least three assessors (Medium Projects) and four assessors (Big and Mega Projects). The assessors have extensive experience in project management. Based on the application report the assessors make the first assessment and prepare for the next assessment step. All applicants will be visited for two or three days by the assessment teams. The objective of the Site Visit is to complete the assessment and to answer the assessors' additional questions. Then the project is finally assessed by the assessment team.

The Award Jury accompanies the assessment process. The Award Jury members represent companies, authorities and other organisations practising project management. They decide, on the basis of the final assessments, which project teams will be the Finalists. From Finalists the Award Jury selects Prize Winner(s) and Award Winner per category.

All projects who receive a Site Visit will receive a benchmark report from the assessment team.

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